

# University Board

Fri 12 February 2021, 09:00 - 12:30

via MS Teams

## Agenda

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### 1. Welcome, Apologies and Declarations of Interests (Chair)

To note

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### 2. External Board Effectiveness Review (Chair/Jacqui Brasted)

For discussion and to agree next steps (Please note the report is confidential to the Board)

-  2 a BU GER Board presentation.pdf (10 pages)
  -  2 b BU Independent GER 2020\_full report\_final.pdf (68 pages)
  -  2 c BU Independent GER 2020\_short report\_final.pdf (4 pages)
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### 3. Minutes of the Previous Meeting

#### 3.1. Minutes of the University Board Meeting, 27 November 2020 (Chair)

To approve

-  3.1 Unconfirmed University Board Minutes 27 Nov 2020.pdf (9 pages)

#### 3.2. Matters Arising and Actions Register (Chair)



To note

-  3.2 Actions Register 2020-21.pdf (1 pages)
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### 4. Context Setting and Update Reports


#### 4.1. VC's Update Report (VC)

To note

-  4.1 a JV Feb 2021 Board update.pdf (3 pages)
-  4.1 b Regulation during the current phase of pandemic 14 Jan 2021.pdf (7 pages)

#### 4.2. SUBU Update Report (SUBU President)

To note

-  4.2 SUBU President's Report.pdf (6 pages)

#### 4.3. Chair's Report

##### 4.3.1. Board and Committee Memberships and Appointments (Chair) [Paper will be tabled if required]

To approve

### **4.3.2. Chair's Action, Written Resolutions and Use of the University Seal (Chair)**

To note

- 📄 4.3.2 Chairs action Written Resolutions and the Seal.pdf (1 pages)
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## **5. Financial and Other Matters**

### **5.1. Key Performance Indicators (VC)**

To consider and note

- 📄 5.1 KPI Board Report Final.pdf (11 pages)

### **5.2. Finance Strategy - Updated (IDoF)**

To approve

- 📄 5.2 a Cover sheet Finance Strategy.pdf (2 pages)
- 📄 5.2 b Financial Strategy - pensions update.pdf (5 pages)

### **5.3. OfS Financial Return (IDoF)**

To approve

- 📄 5.3 a Board Paper OfS Forecast Feb 2021 Final.pdf (5 pages)
- 📄 5.3 b workbook.pdf (51 pages)
- 📄 5.3 c OfSCommentary2020 Final.pdf (10 pages)
- 📄 5.3 d High level OfS forecast reconciliation V1.pdf (1 pages)

### **5.4. Proposals for Fee Delegations (DVC)**

To approve

- 📄 5.4 a Delegation 2022 Fees Cover Sheet.pdf (1 pages)
- 📄 5.4 b Fees Delegations 2022.pdf (4 pages)

### **5.5. Banking Mandate Delegated Authority (IDoF) [Paper to follow or defer]**

To approve

### **5.6. Appointment of External Auditors (Mrs Lang)**

To approve

- 📄 5.6 External auditors appointment.pdf (3 pages)

### **5.7. HR/Payroll IT system project change request Business Case (COO)**

To approve

- 📄 5.7 a HR Payroll Project Self Service Business Case.pdf (6 pages)
- 📄 5.7 b Appendix 1 Budget Summary HR Payroll Phase 2.pdf (1 pages)
- 📄 5.7 c Appendix 2 Monthly Cashflows HR Payroll Project Phase 2.pdf (3 pages)
- 📄 5.7 d Appendix 3 HR Payroll Business Case Summary Report May 2018.pdf (5 pages)

### **5.8. Procurement of a Digital Marketing Agency to support Student Recruitment for a three-year period - Business Case (COO)**

To approve

- 📄 5.8 a Business Case\_Agency Tender\_Board\_12.02.21FINAL.pdf (5 pages)
- 📄 5.8 b M&C Main tender Appendix 1.pdf (4 pages)

### **5.9. Nominated Officers' Reports (VC)**

To approve

 5.9 Nominated Officers Report Feb 2021 (Final).pdf (10 pages)

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## **6. Committee Reports**

### **6.1. Finance & Resources Committee (7 December 2020) (Mr Furniss)**

To note.

 6.1 a FRC Minutes cover sheet.pdf (1 pages)

 6.1 b FRC minutes confirmed 7 December 2020.pdf (5 pages)


#### **6.1.1. Management Accounts (IDoF)**

To note

 6.1.1 a Board Feb 21 Management Accounts.pdf (16 pages)

### **6.2. Audit, Risk & Governance Committee (7 December 2020) (Mrs Lang)**

To note

 6.2 a ARG Minutes cover sheet.pdf (1 pages)

 6.2 b Unconfirmed Draft ARG Minutes 7 Dec 2020.pdf (3 pages)

### **6.3. Remuneration Committee (13 November 2020) (Mr Furniss)**

To note


 6.3 a RemCom Minutes cover sheet.pdf (1 pages)

 6.3 b Unconfirmed Rem Com Minutes 13 November 2020.pdf (3 pages)

### **6.4. Senate (5 November 2020) (VC)**

To note

 6.4 a Senate Minutes cover sheet.pdf (1 pages)

 6.4 b Senate minutes of 5 November 2020 (unconfirmed).pdf (8 pages)

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## **7. Any Other Business (Chair)**

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## **8. Date of Next Meeting**

Friday, 14 May 2021, 9.00am, in the Boardroom